

FY 2027 PROPOSED BUDGET HEARINGS

Infrastructure and Environment: Capital Improvement Program (continued), Enterprise Fund Projects & Internal Service Fund Projects

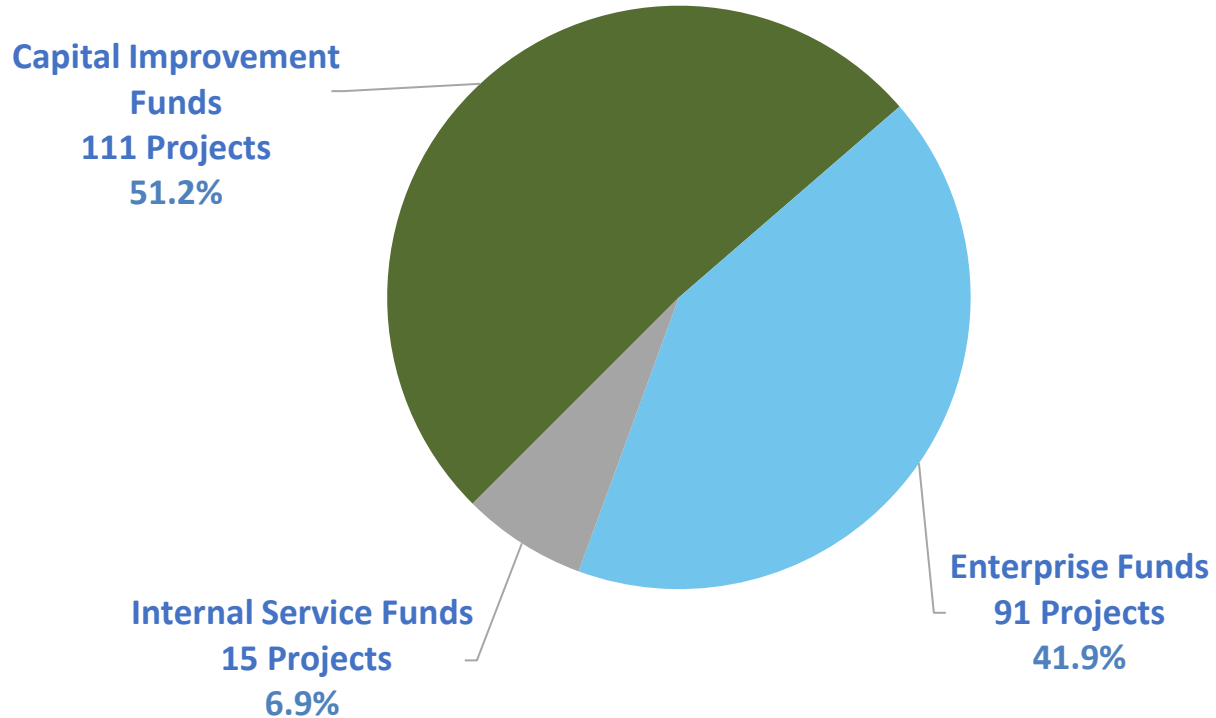
Please refer to Project Sections for Page Numbers

May 6, 2026

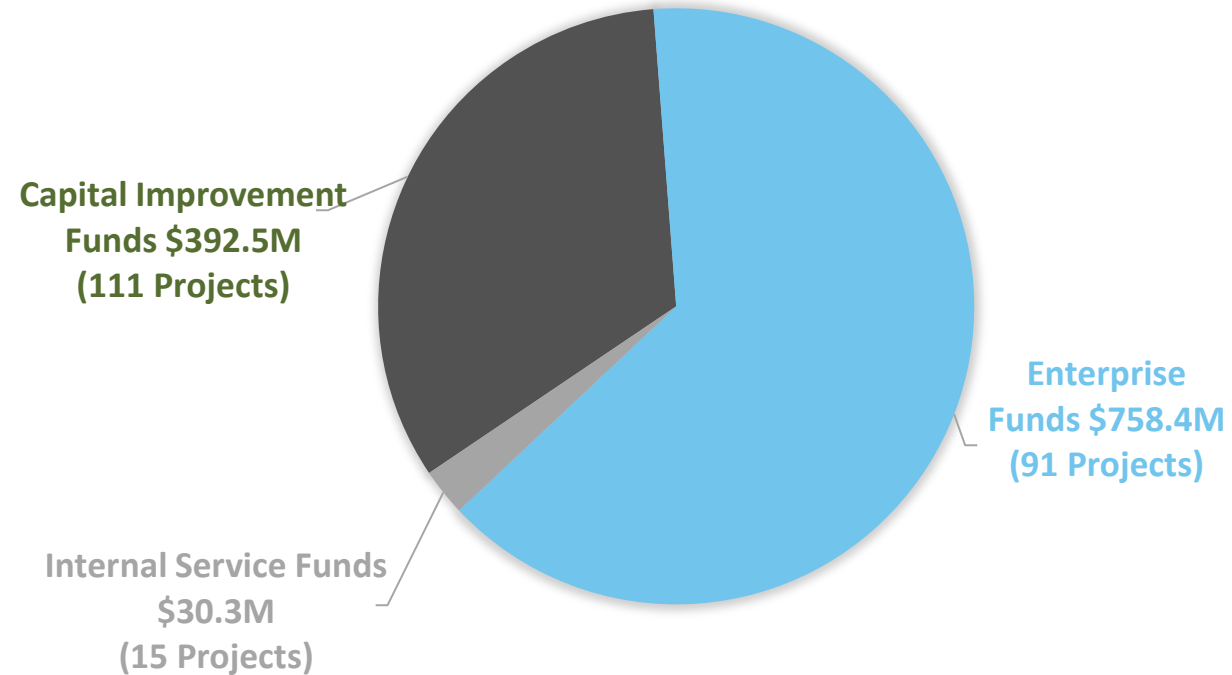
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FY 2027-2031 PROPOSED BUDGET SUMMARY (Expenses)

2027-2031 CIP PLANNED PROJECTS BY FUND TYPE (217 PROJECTS)



2027-2031 CIP PLANNED FUNDING BY FUND TYPE (\$1.2 BILLION)





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INTERNAL SERVICE FUND PROJECTS

Technology Fund Projects, Cap. Pg. 715-742

Vehicle Replacement Fund Projects, Cap. Pg. 743-771

FY 2027 INFORMATION TECHNOLOGY FUND p.715

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$0.06 M	\$0.06 M	\$0.03 M	\$0.00 M	\$0.00 M	\$0.15 M
Expenses	\$4.34 M	\$0.06 M	\$0.03 M	\$0.00 M	\$0.00 M	\$4.42 M

FY 2027 – FY 2031 Information Technology Fund CIP Outlook
(Please see next slide)

FY 2027 INFORMATION TECHNOLOGY FUND p.715

FY 2027 – FY 2031 Information Technology Fund CIP Outlook

\$4.3M allocated for FY 2027-2031, of which **\$4.0M** is reappropriated from prior years

- **Enterprise Resource Planning (ERP)** , \$0.9M (\$6.5M committed in contracts)
 - Upgrade to S/4 HANA anticipated by Q3 of FY27.
- **Computer Aided Dispatch (CAD) Replacement for Public Safety**, \$0.1M
 - Anticipated go-live of new system in July 2026.
- **Infrastructure Management System**, \$0.5M
 - Continue customizing the City's Computerized Maintenance & Management System (CMMS) and finalize the implementation of the Enterprise Document management System.
- **IT Data Center Upgrade**, \$0.9M
 - Completed assessment that includes high level design and cost to reduce the footprint and modernize the data center. Bid for construction work to be released in 2027.
- **Council Chambers Upgrade**, \$1.6M
 - Performed needs assessment, next steps will be to obtain budgetary quotes.

FY 2027 VEHICLE REPLACEMENT FUND p.743

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Expenses*	\$6.9M	\$4.5M	\$4.4M	\$5.0M	\$5.1M	\$25.9M

FY 2027 – FY 2031 Vehicle Replacement Fund CIP Outlook

- FY 2027 includes reappropriated funding (\$2.6M) from previous years for vehicles that still need to be ordered or outfitted
- Continue vehicle replacement program, addressing supply chain issues and S/CAP fleet electrification goals
- Replace a total of 22 vehicles and equipment in the FY 2027 vehicle replacement project, adding 6 new Electric Vehicles to the fleet
- Fleet Electric Vehicle increase past 3 years: 6 to 47
- Higher costs for electric vehicles and budget reductions impacting Fleet vehicle replacement goals and vehicle age



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ENTERPRISE FUND PROJECTS

Public Works Projects Pgs. 393, 555, 627, 743

Utilities Projects Pgs. 417, 497, 519, 587, 667

COUNCIL CONSIDERATIONS & PUBLIC WORKS ENTERPRISE PROJECT SUMMARY

Proposals will continue efforts to improve critical airport infrastructure, address storm drainage deficiencies, and ensure modernized and reliable wastewater treatment.

- Implement 13 Storm Water Ballot Measure priority projects
- Rebuild and rehabilitate the Regional Water Quality Control Plant (RWQCP), and continue progress to update the 2012 Long Range Facilities Plan
- Airport runway, taxiway, and access road reconstruction and rehabilitation projects

FY 2027 PUBLIC WORKS - AIRPORT FUND p.393

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$0.2M	\$2.6M	\$1.4M	\$5.6M	\$0.0M	\$9.8M
Expenses	\$0.5M	\$3.3M	\$1.7M	\$6.5M	\$0.2M	\$12.2M

FY 2027 – FY 2031 Airport Fund CIP Outlook

- Recommence Long Range Facilities and Sustainability Plan process
- \$1.7M Runway – Taxiway Rehabilitation design in FY 2027-2028
- \$4.3M Airport Access Road Reconstruction in FY 2028-2030
- \$0.5M Airfield Electrical Improvements in FY 2030
- \$4.3M Runway and Taxiway Reconstruction and Drainage Improvements in FY 2030
- \$0.3M Airport Parking Lot Electric Vehicle Charger Installation in FY 2027-2028

FY 2027 PUBLIC WORKS

STORMWATER MANAGEMENT FUND p.555

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$1.0M	\$0	\$0	\$0	\$0	\$1.0M
Expenses	\$6.1M	\$3.9M	\$1.0M	\$1.0M	\$1.1M	\$13.1M

FY 2027 – FY 2031 Stormwater Management Fund CIP Outlook

- Continue program to deliver 13 high priority projects funded by ballot measure
- \$0.1M Center Drive Capacity Upgrades design in FY 2026 & \$2.3M construction in FY 2027
- \$0.3M Louis Road System Upgrades design in FY 2027 and \$2.9M construction in FY 2028
- \$1.0M Green Stormwater Infrastructure in FY2027

FY 2027 PUBLIC WORKS

WASTEWATER TREATMENT FUND p.627

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$43.0M	\$0	\$100.0M	\$0	\$0	\$143.0M
Expenses	\$44.0M	\$5.4M	\$105.5M	\$5.7M	\$5.5M	\$166.1M

FY 2027 – FY 2031 Wastewater Treatment Fund CIP Outlook

- Continue delivering existing capital renewal program while continuing Long-Range Facilities Plan update
- Secondary Treatment Upgrades: 81% complete
- Headworks Facility Replacement: \$3.0M design in FY 2027 & \$100M construction in FY 2029
- Outfall Line Construction: \$17.8M construction in FY 2027
- Horizontal Levee Pilot: \$150K in FY 2027
- New Laboratory and Environmental Services Building \$15.2M in FY2027

FY 2027 PROPOSED BUDGET SUMMARY (UTILITIES)

Significant reinvestment of critical infrastructure to modernize assets reaching end of useful life; maintain service reliability; improve resiliency; and increase capacity to meet future demand.

- Electric - Grid Modernization and Substation Improvements
- Fiber - Backbone Rebuild and Expansion
- Gas - Main Replacement and Relocation
- Wastewater - Main and Pump Station Replacement
- Water - Main Replacement and Tank Seismic Upgrade

FY 2027 UTILITIES - ELECTRIC FUND p.417

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$82.2M	\$32.7M	\$11.2M	\$28.4M	\$30.0M	\$184.5M
Expenses	\$83.5M	\$58.0M	\$36.8M	\$70.1M	\$71.8M	\$320.2M

FY 2027 – FY 2031 Electric Fund CIP Outlook

- Grid Modernization replaces aging electric utility facilities to improve system reliability while preparing for electrification
 - Total estimated cost is between \$375 -\$450 million over 10 years; FY 2027 est. \$55M
 - 1st tranche of debt financing est. \$80M in FY 2027
- System Improvements (FY 2027 \$14M, \$50M 5yr)
 - Colorado Transformer #3 Replacement (\$3.8M)
 - Substation Facility Improvements (\$1.6M)

FY 2027 UTILITIES - FIBER FUND p.497

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$0.2M	\$6.7M	\$6.7M	\$0.2M	\$0.2M	\$13.9M
Expenses	\$16.1M	\$5.7M	\$5.7M	\$5.4M	\$4.7M	\$37.6M

FY 2027 – FY 2031 Fiber Fund CIP Outlook

Reinvestment and expansion of City’s fiber backbone (~ 35 years old) which provides communication and data needs for utility facilities, public safety, City departments, and community centers. Increase fiber strands from 144 to 432.

- Fiber Optics Network – System Rebuild (\$7.9M FY 2027, \$26M 5yr);
- Fiber-to-the-Premises (\$7.5M FY 2027)

FY 2027 UTILITIES - GAS FUND p.519

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$18.0M	\$0.6M	\$0.6M	\$0.7M	\$0.7M	\$20.6M
Expenses	\$25.9M	\$9.4M	\$15.1M	\$8.6M	\$12.2M	\$71.2M

FY 2027 – FY 2031 Gas Fund CIP Outlook

Replacement of structurally-deficient gas mains and services that are subject to corrosion or reaching the end of their expected life to enhance pipeline safety.

- Gas Line Repairs at Arastradero Creek (\$1.7M FY 2027)
- Gas Main Replacements (GMR) (\$50.5M 5yr)
 - GMR – Project 25 & 26 (\$21.2 M, FY 2027)
 - GMR – Project 27 (\$16.5 M, FY 2029)
 - GMR – Project 28 (\$12.8 M, FY 2031)

FY 2027 UTILITIES – WASTEWATER COLLECTION FUND p.587

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$2.4M	\$2.4M	\$2.4M	\$2.5M	\$2.5M	\$12.2M
Expenses	\$8.9M	\$17.3M	\$11.8M	\$17.9M	\$8.8M	\$64.7M

FY 2027 – FY 2031 Wastewater Collection Fund CIP Outlook

Majority of original clay pipes were installed between 1950 and 1970. 136 miles remaining of sewer mains to be replaced before end of life.

- CCTV Sewer Main Inspection (\$2.0M 5yr)
- Wastewater Line Replacement at Arastradero Creek (\$2.4M 5yr)
- Wastewater Pump Station Retrofit (\$3.8M 5yr)
- Wastewater Collection Main Replacements (\$31.5M 5yr)

FY 2027 UTILITIES - WATER FUND p.667

2027-2031 CIP Proposed Budget Summary

	FY 2027 Proposed	FY 2028	FY 2029	FY 2030	FY 2031	5-Year Total
Revenues	\$1.9M	\$3.5M	\$3.5M	\$3.6M	\$3.7M	\$16.2M
Expenses	\$11.4M	\$14.9M	\$16.0M	\$16.9M	\$14.1M	\$73.3M

FY 2027 – FY 2031 Water Fund CIP Outlook

Update Water System Master Plan to identify structural deficiencies and optimize replacement rates to ensure service reliability and emergency preparedness.

- Water System Master Plan (\$0.7M 5yr)
- Water Line Replacement at Arastradero Creek (\$7.6M 5yr)
- Water Tank Seismic Upgrade and Rehabilitation (\$17.2M 5yr)
- Water Main Replacements (\$22.0M 5yr)